

COMMUNITY AREA PLAN

CENTRAL AREA



Chapter 9 Update
Annual Report 2002
APPENDIX

Chapter 9 Update Annual Report 2002 **APPENDIX**

**Office of Community Planning
City of Fort Lauderdale**

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Updated Implementation Plan

The Implementation Plan for the Community Area Plan (CAP) Central Area contains 17 goals and 57 separate objectives with their accompanying strategies. This document contains the text of the recommendations from Chapter 9 – Implementation Plan of *Community Area Plan – Central Area, 1999-2001* with updates in RED to highlight actions that have occurred after the City Commission accepted the CAP Central Area document in April 2001.

Background

The City Commission at its April 5, 2001 meeting accepted the *Community Area Plan – Central Area, 1999-2001*. The CAP Central Area is the first of the five CAP Areas to move into the implementation phase. Since April 2001, Office of Community Planning (OCP) staff has met regularly with the Central Area Community Leadership Committee (CLC) to develop the implementation plan for the 17 goals and 57 objectives of the CAP recommendations. More than half of the CAP recommendations are complete or under way using existing resources and funding.

Implementation To Date

OCP staff has been tracking the accomplishment of CAP Central Area goals and objectives. The implementation details for each of the 17 goals and 57 objectives comprise the bulk of this document. The list below shows the accomplishments grouped according to general categories.

Safer Community

Reduce Criminal Activity/Improve Safety

Police Department:

- Established Teen Community Police Academy, Landlord/Tenant class and Club Drugs class.
- Created Haitian Hotline, Graffiti Hotline, flyers and radio spots.
- Developed homeowner association newsletters, Community Support Division newsletter, Investigations Bureau newsletter and Police Department newsletter to increase awareness of current Police programs and initiatives. Incorporated information into bi-monthly Focus on Fort Lauderdale.
- Began a mentoring program in cooperation with the School Board called AIM High (this program is still under exploration for expansion to fulfill the goal of creating a mentoring program for juvenile offenders).
- Initiated the live testing of various types of surveillance cameras for quality and transmission (to date there has been no live monitoring, and reviews are mixed).
- Hired four school resource officers through grant funding (expires in 2003).
- Created a full-time recruiting position to help recruit new police officers and increase police presence (patrols are monitored and adjusted based on criminal activity reports and a monthly reporting system called Compstat).
- Implemented three Police Action Plans targeting specific areas.
- Expanded Citizens on Patrol program to 100 participants (most Creole speaking), and used radio spots to continue expansion of the volunteer program.
- Currently in process of retaining instructors to teach educational training programs about the Haitian community and culture, part of a larger awarded grant program to train the Haitian community.
- Created informative “welcome packages” to be distributed to the immigrant Haitian community.

Improve Areas Where People Travel

Broward County:

- Collected information on Walk Broward Program (currently in the process of developing recommendations).

Stronger Neighborhoods

Encourage Property Improvement and Code Compliance

Community Inspections

- Received Community Redevelopment Agency (CRA) funding for 4 additional community inspection officers.
- Researched schedules and availability for Creole-language training for Code Officers; Code Officers and Managers are attending monthly neighborhood association meetings (tri-lingual code enforcement materials in process).
- Identified possible resources for Neighborhood and Civic Associations to assist owners/renters unable to maintain their properties (due to disability, age, income, etc.). Researching and documenting neighborhood conditions.

Community Planning

- Developed Paint & Plant Program; Pilot Project is under way. Additional CDBG funding approved for 2002-03.

Promote Economic Development

Construction Services

- Initiated creation of zoning ordinance to encourage big box development.
- Created a Building Services Manager and Services Clerk positions to assume the role of “ombudsman” to assist small business through the permitting process.
- Initiated Specialty Permit program to outsource functions and will continue to pursue similar measures.
- Initiated the process of revising the “30 day call-up” rule for continuance of non-conforming structures/uses.

Secondary Benefits: Example of private investment in CAP Central Area as a direct result of City planning activities.

Improved Infrastructure

Improve Drainage

Broward County

- Constructed the 21st/23rd Avenue Drainage Project. Construction complete in August 2002. The City will monitor flooding in this area through two rainy seasons to determine effectiveness of improvements.

City of Fort Lauderdale

- Initiated long-term force water main improvements associated with new sewer in 2007 in the CAP Central Area.
- Completed Dillard Park swale project with mixed results. Generally, the project has improved the flooding condition by allowing more storm water to percolate into ground.

- Progresso: Sewer and drainage improvements planned for 2003-05 in Progresso/Flagler Heights as part of the Sewer/Water Master Plan will include land acquisition for retention areas.
- Lauderdale Manors: Sewer and drainage improvements planned for 2002-05 as part of the Sewer/Water Master Plan.

Reduce Criminal Activity/Improve Safety

- City will lead the effort to increase the wattage of neighborhood streetlights and absorb added costs into existing budget.

Beautify Streets and Areas Where People Travel

- Sunrise Boulevard
 - FDOT is repaving, reconstructing and resurfacing from I-95 west to Sears Town with expected completion in October 2002.
 - Broward County will conduct Phase II improvements including \$500,000 for streetscape and \$175,000 for decorative bus shelters.
 - EDSA has an ultimate build-out plan for Sunrise, but without funding.
- Broward Boulevard
 - Broward County is repaving, reconstructing and resurfacing from State Road 7 to Avenue of the Arts (7th Avenue) with expected completion in October 2002.
- NE/NW 13th Street
 - Phase I is complete.
 - Phase II has CDBG funding of \$350,000 for additional medians and landscaping. Phase II is under design, with an estimated construction date of 2004.
- NE 15th Avenue
 - New median and landscaping improvements.
 - Currently in final design.
 - To be bid by summer 2002.
- N. Andrews/NE 3rd Avenue
 - Project Design and Environment (PD&E) study is 50% complete for the segments from Davie to Sunrise.
 - PD&E should be complete by summer 2003.
 - Current plans include wider sidewalks and pedestrian amenities, plus an “unbalanced” 2/1/1 lane system that emphasizes northbound travel on one street and southbound travel on the other street yet maintains two-way traffic flow. Center lane might contain a median, turn lane, or a dedicated ROW for transit.
- NW 19th Street
 - Improvements from the City’s corporate limit (31st Street) to Powerline are funded but construction has not begun yet.
 - The section within the Broward County ROW will be repaved.
 - The section within the City ROW will have medians installed in addition to repaving. CDBG funded \$400,000 of improvements.

Safe Neighborhood Improvement District

Eight major projects from the *Community Area Plan – Central Area, 1999-2001* remain unfunded.

City Commission asked OCP staff to examine funding alternatives to pay for some or all of the improvements in the CAP Central Area. The potential funding methods included levying assessments on property owners in the CAP Central Area, the creation of a Neighborhood Preservation and Enhancement District, or the establishment of a Safe Neighborhood Improvement District.

City Commission agreed with the City staff recommendation to continue to explore the formation of a Safe Neighborhood Improvement District, or SNID, as the funding strategy. By designating the Central Area as a SNID, property owners in the Central Area would pay an *ad valorem* tax of up to 2 mills annually (\$2 per thousand dollars of assessed property value) that would be used to fund the capital, operation and maintenance of the goals of the district. The funding strategy would also accelerate the implementation of the unfunded recommendations and allow for completion of all CAP Central Area goals by the year 2011, the City's 100th birthday.

Under the SNID, property owners in the CAP Central Area would pay about \$10 per month in additional taxes for the implementation of the 8 remaining projects. This amount is based on the average home value in the CAP Central Area of \$46,381.

(1) Strategic goal: Increase Police Presence in Areas Identified by Community and Crime Index; Control the Migration of Crime

Objective	1. Create educational programs to help recognize criminal activity.
Strategies	<ul style="list-style-type: none"> a. Develop team of School Resource Officers, PTA members and CPI Officers. b. Team to develop 1-yr program to help community members identify criminal activity in their homes and on the streets. c. Team to coordinate with neighborhood and civic associations to set program time line. d. Conduct program. e. Certification for completion of program, participants to begin monitoring and reporting crimes throughout their neighborhood.
Time Frame	January 2003
Performance Measurement	<p>Number and percent reporting criminal activity.</p> <p>Percentage decrease of actual crime.</p>
Lead Entity and Contact Person	Major Chuck Drago Community Policing 828-6411
Yearly Cost (5 Year Cost)	Marketing Cost: \$2,000 (\$10,000)
Funding Source	Department Budget, Grants, Front Porch Initiative
Comments	Utilize New Elementary Resource Officers
Status	Complete: established Teen Community Police Academy, Landlord Tenant class and Club Drugs class

**(1) Strategic goal: Increase Police Presence in Areas Identified by
Community and Crime Index; Control the Migration of Crime**

Objective	2. Refine and expand TIP line.
Strategies	<ul style="list-style-type: none"> a. Team to develop new strategies for increased TIP usage and increased results. b. Revised TIP to be marketed and made available. c. Determine effectiveness of expanded and revised TIP line.
Time Frame	January 2003
Performance Measurement	<p>Number and percent reporting criminal activity.</p> <p>Percentage decrease of actual crime.</p>
Lead Entity and Contact Person	Major Chuck Drago Community Policing 828-6411
Yearly Cost (5 Year Cost)	Marketing Cost: \$2,000 (\$10,000)
Funding Source	Department Budget, Grants, Front Porch Initiative
Comments	Utilize New Elementary Resource Officers
Status	Complete: created Haitian Hotline, Graffiti Hotline, flyers and radio spots

**(1) Strategic goal: Increase Police Presence in Areas Identified by
Community and Crime Index; Control the Migration of Crime**

Objective	3. Increase awareness of current Police programs and initiatives. (See <i>Community Area Plan – Central Area, 1999-2001</i> for a list of programs.)
Strategies	<ul style="list-style-type: none"> a. Police department to work with PIO office or contractual agency to determine most effective way to promote police initiatives. b. Police officers to attend monthly neighborhood and civic association meetings to discuss issues of crime and available police programs. c. Police initiative Promotion Plan implemented throughout various neighborhoods or citywide.
Time Frame	January 2002
Performance Measurement	User Survey
Lead Entity and Contact Person	Major Chuck Drago Police Department 828-6411
Yearly Cost (5 Year Cost)	Existing Resources
Funding Source	Department Budget, Grants, Front Porch Initiative
Comments	Use existing Neighborhood/ Civic Association newsletters and other small-scale publications. Post advertisements during movie theater PSA's.
Status	Complete: developed homeowners association newsletters, Community Support Division newsletter, Investigations Bureau newsletter and Police Dept. newsletter incorporated into Focus

(1) Strategic goal: Increase Police Presence in Areas Identified by Community and Crime Index; Control the Migration of Crime

Objective	4. Create mentoring program for juvenile offenders (include businesses, non-profit orgs, churches, etc.).
Strategies	<ul style="list-style-type: none"> a. Research existing mentoring programs for recidivism of juveniles. b. Coordinate with outside agencies/social service programs to develop new mentoring program. c. Administer program into local courts or local resource centers and monitor effects.
Time Frame	January 2003
Performance Measurement	<p>Number of convicts treated</p> <p>Number committing crimes again</p>
Lead Entity and Contact Person	<p>Major Bob Montagano Police Department 828-5615</p> <p>Alyce V. Zahniser Diversity Management 762-4933</p>
Yearly Cost (5 Year Cost)	<p>\$6,000</p> <p>(\$30,000)</p>
Funding Source	<p>Use matching grant money to set up referral program.</p> <p>Use AIM High Grant Funding.</p>
Comments	
Status	Partially complete: a mentoring program in cooperation with the School Board called AIM High has begun and is being explored for expansion to fulfill this goal.

(1) Strategic goal: Increase Police Presence in Areas Identified by Community and Crime Index; Control the Migration of Crime

Objective	5. Create a specialized probation sentence for “sellers”; use convicted felons as adverse role models.
Strategies	<ul style="list-style-type: none"> a. Research existing probation sentences for drug dealers and study their effects. b. Refine or revise sentences to include public service to educate minors, and/or develop opportunities to use “salesman” qualities in non-drug setting. c. Monitor the effect of such probation sentences or program.
Time Frame	January 2003
Performance Measurement	Number of sellers
Lead Entity and Contact Person	Major Chuck Drago Police Department 828-6411
Yearly Cost (5 Year Cost)	City would not incur actual costs.
Funding Source	
Comments	<p>Implementation contingent upon City/County court coordination.</p> <p>Must lobby to require these specific programs or probation sentences in courts and jails.</p>
Status	Eliminated, cannot be accomplished.

**(1) Strategic goal: Increase Police Presence in Areas Identified by
Community and Crime Index; Control the Migration of Crime**

Objective	6. Install public surveillance cameras
Strategies	<ul style="list-style-type: none"> a. Locate areas throughout Central Area where there is a repeated instance of crime or illegal activity (i.e. parks, parking lots, specific streets). b. Research legality and feasibility of installing surveillance cameras at the chosen locations. c. Research possible surveillance equipment providers. d. Install cameras where necessary and appropriate.
Time Frame	August 2002
Performance Measurement	Percent reduction in crime
Lead Entity and Contact Person	Major Bob Montagano Police Department 828-5615
Yearly Cost (5 Year Cost)	16 Security cameras & 1 digital recorder: <u>\$65,000</u> Use Existing Security Officers
Funding Source	
Comments	This objective was developed as an effort to increase the public's overall sense of security in highly public places. It was not the intent of the Task Group to implement this objective in an attempt to encroach upon individual privacy. (Costs were obtained from Navarro Group Ltd.)
Status	Initiated: there has been live testing of various types of cameras for quality and transmission. To date no live monitoring has begun, and reviews are mixed.

**(1) Strategic goal: Increase Police Presence in Areas Identified by
Community and Crime Index; Control the Migration of Crime**

Objective	7. Broaden DARE/GREAT programs to include K-4 th Grades (Drug Abuse Resistance Education/.
Strategies	<ul style="list-style-type: none"> a. Form committee of PTA members, School Resource Officer, and Community Policing Officer. b. Determine the benefits and obstacles of implementing these programs in elementary schools. c. Based on previous outcome develop program to implement in schools. d. Implement DARE/GREAT in area elementary schools.
Time Frame	June 2003
Performance Measurement	Number of students participating in DARE
Lead Entity and Contact Person	Major Chuck Drago Police Department 828-6411
Yearly Cost (5 Year Cost)	4 School Resource Officers to work program for 12 Elementary Schools: \$200,000 (\$1,000,000)
Funding Source	Existing Grant Funding
Comments	It is a belief of the Task Group that anti-drug and anti-gang resistance programs should be implemented in grades prior to 5 th due to the fact that younger children are vulnerable and increasingly involved in criminal activity.
Status	Four officers hired. Funding grant expires in 2003.

**(1) Strategic goal: Increase Police Presence in Areas Identified by
Community and Crime Index; Control the Migration of Crime**

Objective	8. Use 24 hr. police vans to allow officers to return to duty more quickly after an arrest is made.
Strategies	<ul style="list-style-type: none"> a. Heavily recruit to hire 6 additional Detention Officers. b. Develop new protocol that will allow Patrol Officers to return to patrol immediately after an initial arrest is made. c. Implement protocol.
Time Frame	February 2003
Performance Measurement	Number of crimes processed Number of arrests
Lead Entity and Contact Person	Major Bob Montagano Police Department 828-5615
Yearly Cost (5 Year Cost)	Detention Officer Salary: \$35,000/yr x Six = \$210,000/yr (\$1,050,000)
Funding Source	
Comments	
Status	Eliminated: this was evaluated and determined not to be effective.

**(1) Strategic goal: Increase Police Presence in Areas Identified by
Community and Crime Index; Control the Migration of Crime**

Objective	9. Increase police presence with mounted, bicycle, or foot patrol.
Strategies	<ul style="list-style-type: none"> a. Heavily recruit and hire 5 additional Police Officers. b. Distribute Officers throughout Central Area based on level of reported crimes.
Time Frame	February 2002
Performance Measurement	<p>Citizen Survey</p> <p>Number of arrests</p>
Lead Entity and Contact Person	Major Bob Montagano Police Department 828-5615
Yearly Cost (5 Year Cost)	Police Officer Salary: \$65,000 x Five = \$325,000/yr (\$1,625,000)
Funding Source	
Comments	The cost of a first-year police officer's salary and benefits is presently \$53,381. This figure does not include the cost of a computer, uniforms, training, a patrol car, vehicle maintenance and replacement costs. New police officer salaries increase 7.5% annually until they reach the top of the pay range. They also receive cost-of-living allowances (COLA's) as indicated in their contract.
Status	Initiated: a full-time recruiting position has been created to help recruit new police officers; patrols are monitored and adjusted based on criminal activity reports and a monthly reporting system called Compstat; three Police Action Plans have been implemented targeting specific areas - the plans will be run for 90 days then reevaluated and adjusted.

(2) Strategic goal: New Drainage System for Flooded Areas

Objective	1. Monitor the effect of the 21 st /23 rd Avenue Drainage Project and the Dillard Swale Reclamation.
Strategies	a. Determine and monitor the effect of the project on drainage of the surrounding areas.
Time Frame	Starting 2001, begin reports in 2003
Performance Measurement	Percent of area flooded
Lead Entity and Contact Person	Paul Bohlander Public Services Department 828-5729
Yearly Cost (5 Year Cost)	N/A
Funding Source	N/A
Comments	
Status	<ul style="list-style-type: none"> • Construction complete (August 2002): Broward County headed the 21st/23rd Avenue Drainage Project. The City will monitor flooding in this area through two rainy seasons to determine effectiveness of improvements. • Long-term force water main improvements associated with new sewer in 2007 in this area. • Swale project is complete with mixed results. Generally, the project has improved the flooding condition by allowing more stormwater to percolate into ground.

(2) Strategic goal: New Drainage System for Flooded Areas

Objective	2. Drainage for Progresso
Strategies	<ul style="list-style-type: none"> a. Funding b. Construction c. Hook-up
Time Frame	Project Completion by 2006
Performance Measurement	Number of hook-ups into the system.
Lead Entity and Contact Person	Paul Bohlander Public Services Department. 828-5729
Yearly Cost (5 Year Cost)	<u>\$4,663,717</u> for storm sewer
Funding Source	\$3,268,029 assessment \$1,395,688 city share
Comments	Water Works 2011 is directing the efforts on a future sanitary sewer & drainage improvements. The existing drainage system carries water from this area northward to 13 th Street, then to the Middle River. Since this is not a new drainage system, the improvements will not address water quality issues. Ultimately, Broward County is responsible for pollutant filtration/elimination for this section of drainage.
Status	Sewer and drainage improvements planned for 2003-05 in Progresso/Flagler Heights will include land acquisition for retention areas.

(2) Strategic goal: New Drainage System for Flooded Areas

Objective	3. Conduct topographical and water flow survey to determine where all the drainage problems.
Strategies	a. Consultant RFP b. Report on drainage problem areas, with estimated improvement costs
Time Frame	a. 2002 b. 2003
Performance Measurement	A map depicting drainage problem areas in the Central Area, with estimated improvement costs.
Lead Entity and Contact Person	Paul Bohlander Public Services Department 828-5729
Yearly Cost (5 Year Cost)	<u>\$200,000</u>
Funding Source	Storm Water Fund
Comments	
Status	CLC will conduct field photograph survey to identify problems. City Engineering staff can map complaints coupled with photos to the Programmed Maintenance Management System utilizing GIS-Hansen software. (See Goal 2, Objective 4 for resolution of problems.)

(2) Strategic goal: New Drainage System for Flooded Areas

Objective	4. Apply solutions to areas identified in survey listed in Goal 2, Objective 3 (previous page).
Strategies	<ul style="list-style-type: none"> a. Perform detailed estimates for problem areas b. Consult with the Commission to determine budget priority c. Send projects out for bid d. Construction e. Completion
Time Frame	<ul style="list-style-type: none"> a. 2003 b. 2004 c. 2005 d. 2005 e. 2009
Performance Measurement	Number of drainage problems alleviated.
Lead Entity and Contact Person	Paul Bohlander Public Services Department 828-5729
Yearly Cost (5 Year Cost)	Depending on survey results
Funding Source	Storm Water Fund, Assessments, TIF, CDBG
Comments	
Status	(See Goal 2, Objective 3) Implementation to be determined. Possible resolutions to complaints include swale reclamation or installation of new pipe and exfiltration tank. The cost is assessed to adjacent property owners.

(3) Strategic goal: Improve the Sewer Problems Across the Whole CAP Area

Objective	1. Provide sewer to Progresso
Strategies	<ul style="list-style-type: none"> a. Determine funding b. Project out for bid c. Construction d. Hook-up
Time Frame	<ul style="list-style-type: none"> a. 2001 b. 2001 c. 2002 d. 2006
Performance Measurement	Number of sewer hook-ups for the Progresso Area
Lead Entity and Contact Person	Paul Bohlander Public Services Department. 828-5729
Yearly Cost (5 Year Cost)	<u>\$4,008,159</u> for sewer
Funding Source	Bond \$3,645,322 assessment \$362,837 City share
Comments	Water Works 2011 and Sewer/Water Master Plan to address this issue.
Status	Sewer and drainage improvements planned for 2003-05 as part of the Sewer/Water Master Plan.

(3) Strategic goal: Improve the Sewer Problems Across the Whole CAP Area

Objective	2. Provide sewer to Lauderdale Manors
Strategies	<ul style="list-style-type: none"> a. Determine funding b. Project out for bid c. Construction d. Hook-up
Time Frame	<ul style="list-style-type: none"> a. 2002 b. 2003 c. 2004 d. 2008
Performance Measurement	Number of sewer hook-ups for Lauderdale Manors
Lead Entity and Contact Person	Paul Bohlander Public Services Department. 828-5729
Yearly Cost (5 Year Cost)	<u>\$16,850,000</u>
Funding Source	Bond
Comments	Water Works 2011 and Sewer/Water Master Plan to address this issue.
Status	Sewer and drainage improvements planned for 2002-05 as part of the Sewer/Water Master Plan.

(4) Strategic goal: New Lighting in All of Area. Improve Street Lights

Objective	1. Identify lighting deficiencies.
Strategies	<ul style="list-style-type: none"> a. Meet with community (One neighborhood at a time) b. Determine if problem is power versus light fixture
Time Frame	Continuous
Performance Measurement	
Lead Entity and Contact Person	Doug Lee Public Services Department 828-5059
Yearly Cost (5 Year Cost)	City Staff Time
Funding Source	City Budget
Comments	<p>Lauderdale Manors has had this assessment conducted and completed. 140 lights will be upgraded.</p> <p>Within the CAP Central Area, there are a total of 3,698 streetlights, of which the City owns 1,033 and Florida Power and Light owns 2,665.</p>
Status	City will absorb added lighting costs into existing budget.

(4) Strategic goal: New Lighting in All of Area. Improve Street Lights

Objective	2. Upgrade and maintain lighting in areas that were identified.
Strategies	<ul style="list-style-type: none"> a. Meet with FPL to determine cost of implementing desired level of service (LOS) b. Secure funding c. Seek commission approval
Time Frame	All 12 Neighborhood Associations completed by February 2006
Performance Measurement	<p>Number of complaints</p> <p>Crime Rate</p> <p>Survey of residents on their perception of safety</p>
Lead Entity and Contact Person	Doug Lee Public Services Department. 828-5059
Yearly Cost (5 Year Cost)	<p>Installation: <u>\$250,000</u></p> <p>Operation: \$500,000 <u>(\$2,500,000)</u></p>
Funding Source	General Fund Operating Cost
Comments	<p>Costs include lighting for Lauderdale Manors</p> <p>Coordinate with existing Lauderdale Manors Improvement Program</p>
Status	City will absorb added lighting costs into existing budget.

(5) Strategic goal: Create Pedestrian Oriented Sidewalks With Shade Trees, Landscaping and Street Lighting to Create a Safer Walking Environment combined with Strategic goal: Beautification of Streets Throughout the Entire CAP Area: Street Pavers, Landscaping, Sidewalks and Swales

Objective	<p>1. City should continue the planning and funding efforts for ongoing projects.</p> <ul style="list-style-type: none"> • Sunrise Boulevard • Broward Boulevard • NE / NW 13th Street • NE 15th Ave • NW 15th Ave • N Andrews Avenue • NE 3rd Avenue • NW 19th Street
Strategies	Monitor ongoing projects
Time Frame	Various completion dates (find)
Performance Measurement	Completion of projects during specified time frame.
Lead Entity and Contact Person	Peter Partington Engineering & Project Management 828-5761
Yearly Cost (5 Year Cost)	N/A
Funding Source	City Staff Time
Comments	
Status	<p>Partially complete:</p> <ul style="list-style-type: none"> • Sunrise Boulevard <ul style="list-style-type: none"> - FDOT is repaving, reconstructing and resurfacing (8R) from I-95 west to Sears Town with expected completion in October 2002. - Broward County will conduct Phase II improvements including \$500,000 for streetscape and \$175,000 for decorative bus shelters. - EDSA has an ultimate build-out plan for Sunrise, but without funding. • Broward Boulevard <ul style="list-style-type: none"> - Broward County is doing 3R from State Road 7 to Avenue of the Arts (7th Avenue) with expected completion in October 2002. • NE/NW 13th Street <ul style="list-style-type: none"> - Phase I is complete. - Phase II has CDBG funding of \$350,000 for additional medians and landscaping. Phase II is under design, with an estimated construction date of 2004.

	<ul style="list-style-type: none"> • NE 15th Avenue <ul style="list-style-type: none"> - New median and landscaping improvements. - Currently in final design. - To be bid by summer 2002. • NW 15th Avenue <ul style="list-style-type: none"> - Waiting for sewer work to be completed • N. Andrews Avenue • NE 3rd Avenue <ul style="list-style-type: none"> - Project Design and Environment (PD&E) study is 50% complete for the segments from Davie to Sunrise. - PD&E should be complete by summer 2003. - Current plans include wider sidewalks and pedestrian amenities, plus an “unbalanced” 2/1/1 lane system that emphasizes northbound travel on one street and southbound travel on the other yet maintains two-way traffic flow. Center lane might contain a median, turn lane, or a dedicated ROW for transit. • NW 19th Street <ul style="list-style-type: none"> - Improvements from the City's corporate limit (31st Street) to Powerline are funded but construction has not begun yet. - The section within the Broward County ROW will be repaved. - The section within the City ROW will have medians installed in addition to repaving. CDBG funded \$400,000 of improvements.
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(5) Strategic goal: Create Pedestrian Oriented Sidewalks With Shade Trees, Landscaping and Street Lighting to Create a Safer Walking Environment *combined with* Strategic goal: Beautification of Streets Throughout the Entire CAP Area: Street Pavers, Landscaping, Sidewalks and Swales

Objective	2. Install sidewalks, swales, landscaping (street trees) and streetlights on selected pedestrian corridors throughout area. (8 recommended corridors)
Strategies	<p>Install recommended improvements on the following corridors.</p> <p>(1) NW 16 St. between Powerline Rd. and Andrews Ave.</p> <p>(2) NE 11 St.-between Andrews Ave. and RR.</p> <p>(3) NW 22 ND Rd.-between 6 St. and 24 Ave. <u>NW 22nd Rd. between Sistrunk and NW 8th, NW 22nd Ave. between NW 22nd Rd and Sistrunk</u></p> <p>(4) NE 14 St.-between Sunrise Middle and RR. <u>NE 14th St. between FEC tracks and NE 17th Way, NW 12th Ave. between NW 14th St. and NE 13th St.</u></p> <p>(5) NW 10 Ave-between 4 St. and 6 St.</p> <p>(6) NW 19 St.-between 9 Ave. and 7 Ave.</p> <p>(7) Chateau Park Dr. <u>Chateau Park Dr. Between NW 9th Terr. and NW 15th Ave., NW 10th Ave. Between Chateau Park Dr. and Sunrise</u></p> <p>(8) NW 8 Ct. and NW 9 St.-behind JC Carter Park. <u>NW 8th Ct. between 15th Terr. and 15th Ave., NW 9th St. between 15th Ave. and 13th Ave., NW 15th Ave. between 8th Court and 9th Street</u></p> <p>Approximately 3.5 linear miles.</p>
Time Frame	February 2006
Performance Measurement	All of the selected corridors have the recommended improvements completed within 5 years.
Lead Entity and Contact Person	Peter Sheridan Engineering 828-5086
Yearly Cost (5 Year Cost)	<p>\$1.2 million per mile for installation and engineering (<u>\$4.2 million</u>)</p> <p>Operation: \$19,404 (<u>\$97,020</u>)</p> <p>Irrigation and Miscellaneous: \$2,000 (<u>\$10,000</u>)</p>
Funding Source	<p>T.B.D.</p> <p>Costs for street trees may be offset by the city's "Adopt a tree" program. CDBG, Grants, Urban Infill Grant, Broward Transportation Options (TOPS) program, Assessments</p>
Comments	Based on Dorsey Project
Status	<u>Seeking Safe Neighborhood Improvement District funding. (See accompanying tables.)</u>

Corridor	Length (miles)	Repaving (sq. yds.)	Sidewalks (linear ft.)	Drainage Curb & /Swales/ French Gutter (linear ft.)			Crosswalks with Pavers	Specialty Lights	Trees	History/ Cultural Package
1. NW 16th St. (Powerline Rd. to Andrews Ave)	0.51	✓	2373	✗	4746	✗	4	47	158	1
2. NE 11th St. (Andrews Ave. to the FEC tracks)	0.5	5867	1220	✗	4880	✗	4	48	162	1
3. NW 22nd Rd. (Sistrunk Blvd. to NW 8 th St.) & NW 22nd Ave. (NW 22 nd Rd. to Sistrunk Blvd.)	0.47	★	★	★	★	★	★	✗	★	1
4. NE 14th St. (FEC tracks to NE 17 th Way) & NE 12th Ave. (NE 14 th St. to NE 13 th St.)	0.6	7040	2928	✗	5856	✗	8	58	195	1
5. NW 10th Ave (Sistrunk Blvd. to NW 4 th St.)	0.25	2933	✓	✗	✓	✗	1	25	85	1
6. NW 19th St. (Powerline Rd. to NW 7 th Ave.)	0.15	★	1098	✗	1464	✗	2	14	48	1
7. Chateau Park Dr. (NW 9 th Terr. to NW 15 th Ave. & NW 10th Ave. (Chateau Park Dr. to Sunrise Blvd.)	0.75	💧	4488	7480	✗	594	15	74	249	1
8. NW 8th Ct. (15 th Terr. to 15 th Ave.) & NW 9th St. (15 th Ave. to 13 th Ave.) & NW 15th Ave. (8 th Court to 9 th St.)	0.32	★	314	✗	3139 .2	✗	6	31	104	1

✗ Not applicable.

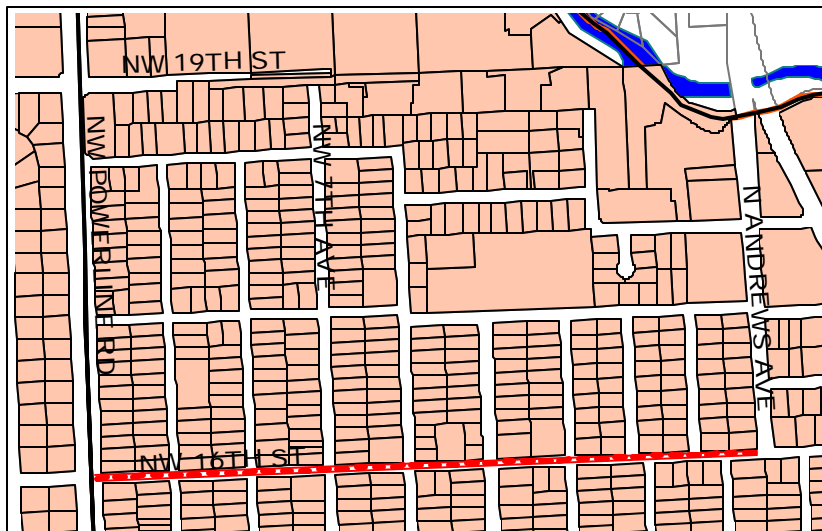
✓ Existing/recently completed.

★ Engineering to oversee construction/repaving.

💧 Water Works 2011 to fund.

1. NW 16th Street

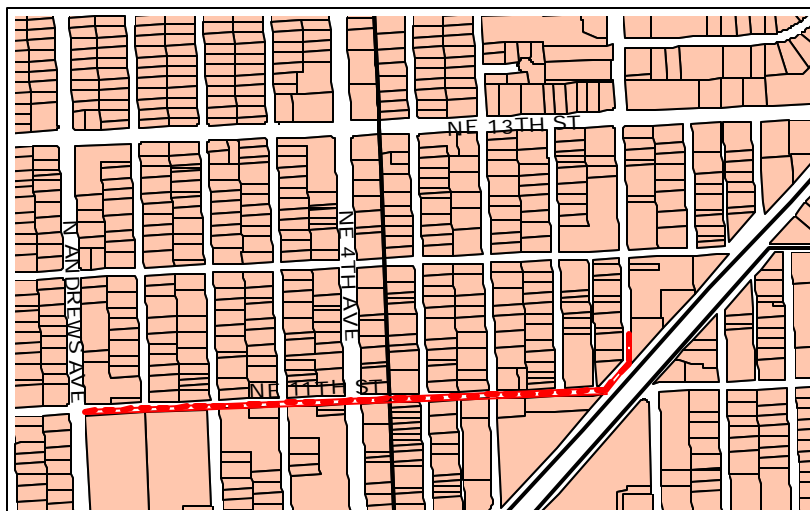
(Powerline Rd. to Andrews Ave)



Length (miles)	0.51
Repaving (sq. yds.)	✓
Sidewalks (linear ft)	2373
Drainage:	
• Curb-Gutter	✗
• Swales	4746
• French drain	✗
Crosswalks pavers (intersections)	4
Specialty Lights	47
Trees	158
History/Cultural Package	1

2. NE 11th Street

(Andrews Ave. to the FEC tracks)



Length (miles)	0.5
Repaving (sq. yds.)	5867
Sidewalks (linear ft)	1220
Drainage:	
• Curb-Gutter	✗
• Swales	4880
• French drain	✗
Crosswalks pavers (intersections)	4
Specialty Lights	48
Trees	162
History/Cultural Package	1

✗ Not applicable.



Engineering to oversee construction/repaving.

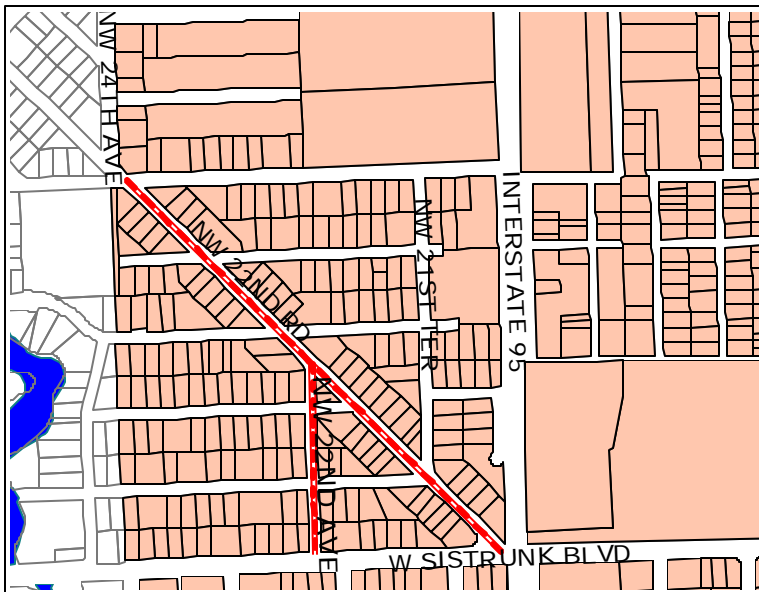


Existing/recently completed.



Water Works 2011 to fund.

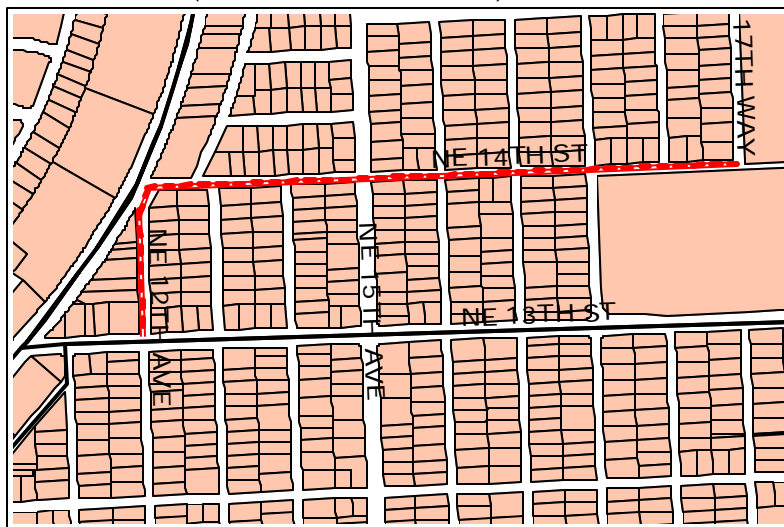
3. NW 22nd Road (Sistrunk Blvd. to NW 8th St.) &
NW 22nd Avenue (NW 22nd Rd. to Sistrunk Blvd.)



Length (miles)	0.47
Repaving (sq. yds.)	★
Sidewalks (linear ft)	★
Drainage:	★
• Curb-Gutter	★
• Swales	★
• French drain	★
Crosswalks pavers (intersections)	★
Specialty Lights	×
Trees	★
History/Cultural Package	1

The City has awarded a contract for streetscape improvements that will address these streets and others in the area. The improvements include repaving and restriping the roads, colored-cement sidewalk, street trees and crosswalks.

4. NE 14th Street (FEC tracks to NE 17th Way) &
NE 12th Avenue (NE 14th St. to NE 13th St.)



Length (miles)	0.6
Repaving (sq. yds.)	7040
Sidewalks (linear ft)	2928
Drainage:	×
• Curb-Gutter	×
• Swales	5856
• French drain	×
Crosswalks pavers (intersections)	8
Specialty Lights	58
Trees	195
History/Cultural Package	1

✗ Not applicable.



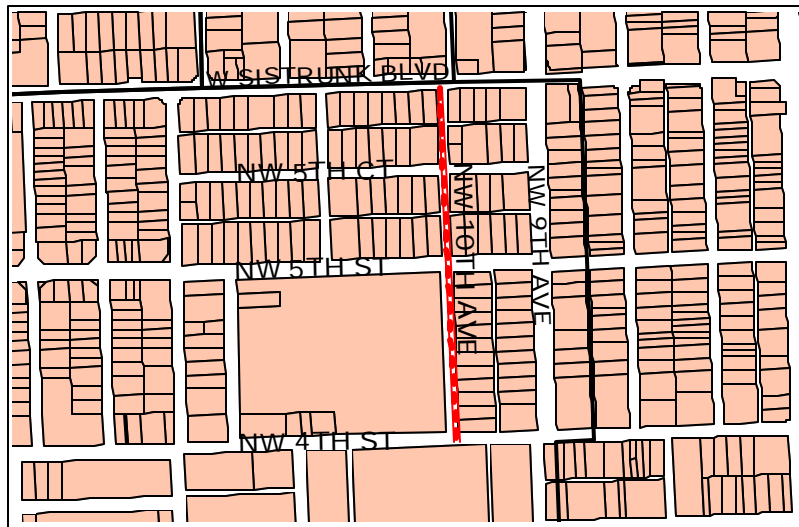
Engineering to oversee construction/repaving.



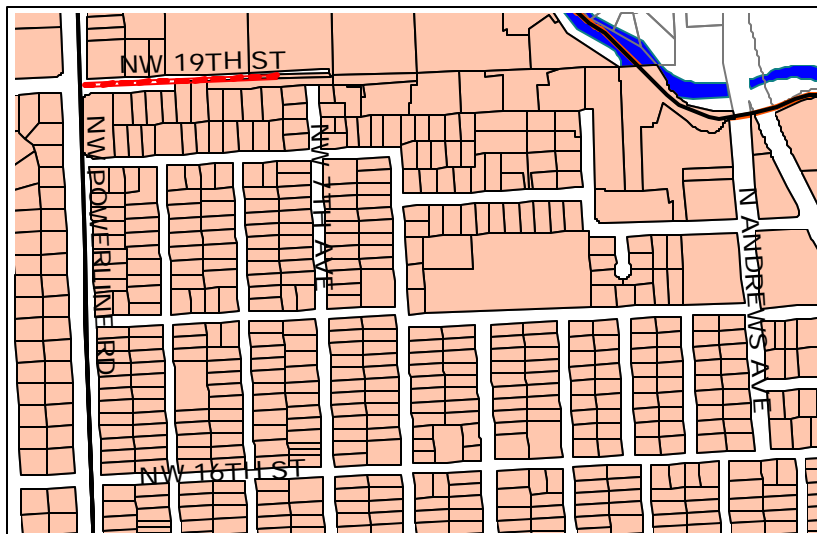
Existing/recently completed.



Water Works 2011 to fund.

5. NW 10th Avenue(Sistrunk Blvd. to NW 4th ST.)

Length (miles)	0.25
Repaving (sq. yds.)	2933
Sidewalks (linear ft)	✓
Drainage:	
• Curb-Gutter	×
• Swales	✓
• French drain	×
Crosswalks pavers (intersections)	1
Specialty Lights	25
Trees	85
History/Cultural Package	1

6. NW 19th Street(Powerline Rd. to NW 7th Ave)

Length (miles)	0.15
Repaving (sq. yds.)	★
Sidewalks (linear ft)	1098
Drainage:	
• Curb-Gutter	×
• Swales	1464
• French drain	×
Crosswalks pavers (intersections)	2
Specialty Lights	14
Trees	48
History/Cultural Package	1

NOTE: SMRCA residents are advocating for the closure of 19th Street and NE 7th Avenue. City Engineering is studying a compromise solution that could result in the closure of the northbound lane on NE 7th.

✗ Not applicable.

✓ Existing/recently completed.

★ Engineering to oversee construction/repaving.

💧 Water Works 2011 to fund.

Length (miles)	0.75
Repaving (sq. yds.)	
Sidewalks (linear ft)	4488
Drainage: <ul style="list-style-type: none"> • Curb-Gutter • Swales • French drain 	7480 X 594
Crosswalks pavers (intersections)	15
Specialty Lights	74
Trees	249
History/Cultural Package	1

**8. NW 8th Court (15th Terr. to 15th Ave.),
NW 9th Street (15th Ave. to 13th Ave.) &
NW 15th Avenue (8th Court to 9th St.)**

Length (miles)	0.32
Repaving (sq. yds.)	★
Sidewalks (linear ft)	314
Drainage: <ul style="list-style-type: none"> • Curb-Gutter • Swales • French drain 	✕ 3139.2 ✕
Crosswalks pavers (intersections)	6
Specialty Lights	31
Trees	104
History/Cultural Package	1

 Water Works 2011 to fund.

(5) Strategic goal: Create Pedestrian Oriented Sidewalks With Shade Trees, Landscaping and Street Lighting to Create a Safer Walking Environment *combined with* Strategic goal: Beautification of Streets Throughout the Entire CAP Area: Street Pavers, Landscaping, Sidewalks and Swales

Objective	3. City should participate and implement recommendations from "Walk Broward" program.
Strategies	City would participate in recommended activities educating people to be better pedestrians.
Time Frame	N/A
Performance Measurement	Reduction of number of pedestrian accidents
Lead Entity and Contact Person	Jenni Clark OCCP 762-4990
Yearly Cost (5 Year Cost)	T.B.D.
Funding Source	City Budget
Comments	
Status	Partially complete: County has collected information and is in the process of developing program recommendations

(5) Strategic goal: Create Pedestrian Oriented Sidewalks With Shade Trees, Landscaping and Street Lighting to Create a Safer Walking Environment *combined with* Strategic goal: Beautification of Streets Throughout the Entire CAP Area: Street Pavers, Landscaping, Sidewalks and Swales

Objective	4. Enhanced street lighting at pedestrian crosswalks.
Strategies	<ul style="list-style-type: none"> a. Meet with Community (One neighborhood at a time) b. Determine if problem is power versus light fixture c. Upgrade and maintain lighting in areas that were identified
Time Frame	February 2006
Performance Measurement	Reduction of number of pedestrian accidents
Lead Entity and Contact Person	Doug Lee Public Services Department 828-5059
Yearly Cost (5 Year Cost)	Installation: <u>\$120,000</u> Operation: \$4,800 <u>(\$24,000)</u>
Funding Source	Grants, Urban Infill Grant, Broward Transportation Options (TOPS) program, Assessments
Comments	Conduct Community meeting concurrently as Goal 23a Objective 1 Based on 48 lights installed at 24 intersections
Status	To be addressed with Neighborhood Associations as part of overall lighting improvement program.

(6) Strategic goal: Make Property Owners Responsible for Clearing Trash From Their Properties / Vacant Properties

Objective	1. Create and enforce stronger property regulations; ensure public awareness and compliance.
Strategies	<ul style="list-style-type: none"> a. Recruit and hire four additional community inspection officers. b. Hire full-time translator for Code Enforcement. c. Provide Language classes for 6+ code officers. d. Require officers to attend neighborhood association and public meetings. e. Develop and distribute tri-lingual code reference materials at neighborhood association meetings and in general.
Time Frame	February 2003
Performance Measurement	User Satisfaction Survey
Lead Entity and Contact Person	Lori Milano, Community Inspections 828-5856
Yearly Cost (5 Year Cost)	<ul style="list-style-type: none"> a. CAP Code Team (4 officers): \$160,000 (\$800,000) b. \$35,000 (\$175,000) c. Class expense + 6 officer overtime = \$120,000 one time cost (Included in a.) e. Media and Publicity Costs: \$5,000 (\$25,000)
Funding Source	Department Budget, Grants, Front Porch Initiative
Comments	<p>Parallel to Goal 7, this goal's objectives also focus on improving the public's understanding of the code process and the issues that relate to specific code cases or properties. For instance, both under Fort Lauderdale municipal code and Florida state statute, property owners are responsible for maintaining their properties.</p> <p>Therefore, law accomplishes the goal in and of itself. However, to increase the public's acknowledgement of property owners responsibilities and to also ensure that rental neighborhoods are clean and up to code, the Objectives presented have been developed in attempt to alleviate the root problem of the goal: non-compliance.</p> <p>Additionally, in order to ensure that buildings do not become dilapidated or rundown in the future, the Objectives of this goal also focus on the maintenance of such structures.</p>
Status	Partially complete: Pursuing CRA funding for 4 additional community inspection officers; researching schedules and availability for language training for Code Officers; Code Officers and Managers attending monthly neighborhood association meetings; tri-lingual code enforcement materials in process.

(6) Strategic goal: Make Property Owners Responsible for Clearing Trash From Their Properties / Vacant Properties

Objective	2. Encourage corporate/local business assistance for rental and owned property maintenance.
Strategies	<ul style="list-style-type: none"> a. Determine what resources and materials are needed for specific homes or property owners. b. Determine what companies and/or programs are available to donate or provide these resources or services. c. Develop incentive program to encourage donation. d. Monitor rehabilitation of homes/parcels.
Time Frame	January 2003
Performance Measurement	<p>Number of organizations or programs located and contracts established</p> <p>Number of properties enhanced via strategies.</p>
Lead Entity and Contact Person	<p>Keith Mizell (Residential) Housing 828-4530</p> <p>Kim Jackson (Commercial) CRA 828-8952</p>
Yearly Cost (5 Year Cost)	Existing Department Resources
Funding Source	Department Budget, Grants, Front Porch Initiative, CDBG, Neighborhood Beautification Program
Comments	
Status	Scheduled for 2003

(6) Strategic goal: Make Property Owners Responsible for Clearing Trash From Their Properties / Vacant Properties

Objective	3. Encourage Neighborhood and Civic Associations to provide resources for owners/renters unable to maintain their property (due to disability, age, income, etc. Include NCIP)
Strategies	<ul style="list-style-type: none"> a. Establish a team consisting of a human services director, a code officer, an NCIP staff member and neighborhood or civic association member. b. Determine what homes, property owners, and/or renters are in need of maintenance resources. c. Determine what resources are available both public and private. d. Set up time-line that prioritizes properties by level of need throughout a neighborhood. e. Distribute resources and services accordingly.
Time Frame	October 2003
Performance Measurement	Number of rehabilitation and maintenance efforts of properties.
Lead Entity and Contact Person	Lori Milano Community Inspections 828-5856
Yearly Cost (5 Year Cost)	Existing Department Resources
Funding Source	Department Budget, Grants, Front Porch Initiative
Comments	See Goal 10
Status	Partially complete: identifying possible resources and researching/documenting neighborhood conditions.

(7) Strategic goal: Tear Down Abandoned / Unsafe Buildings.

Objective	1. Improve information dissemination of Code process and code-related issues (i.e. notice of building statuses).
Strategies	<ul style="list-style-type: none"> a. Upon City Commission approval of Community Inspection Bureau's budget increase, recruit and hire four additional community inspection officers. b. Hire full-time translator. c. Allow funding for Language classes for 6+ code officers. d. Require officers to attend neighborhood association and public meetings. e. Develop and distribute tri-lingual code reference materials at neighborhood association meetings and in general.
Time Frame	February 2003
Performance Measurement	User Satisfaction Survey
Lead Entity and Contact Person	Lori Milano, Community Inspections 828-5856
Yearly Cost (5 Year Cost)	<ul style="list-style-type: none"> a. CAP Code Team (4 officers): \$160,000 (\$800,000) b. \$35,000 (\$175,000) c. Class expense + 4 officers overtime = \$30,000 \$120,000 one time cost d. (See a) e. Media and Publicity Costs \$5,000 (\$25,000)
Funding Source	Department Budget, Grants
Comments	<p>Due to the fact that the Community Inspections Bureau currently has the authority to tear down buildings that have been deemed unsafe, the Objectives of Goal 7 focus more on improving the public's understanding of the code process and the issues that relate to specific code cases or properties.</p> <p>Additionally, in order to ensure that more and more buildings do not become dilapidated or unsafe in the future, the Objectives of Goal 7 also focus on the rehabilitation of such structures.</p> <p>It is the belief of the CLC and IVT that collectively, these 3 Objectives will ultimately help to reduce structural and physical blight throughout neighborhoods.</p>
Status	Partially complete: Pursuing CRA funding for 4 additional community inspection officers; researching schedules and availability for language training for Code Officers; Code Officers and Managers attending monthly neighborhood association meetings; tri-lingual code enforcement materials in process.

(7) Strategic goal: Tear Down Abandoned / Unsafe Buildings.

Objective	2. Make resources available for rehabilitation of dilapidated buildings/lots; include City and non-governmental resources.
Strategies	<ul style="list-style-type: none"> a. Determine what resources and materials are needed for specific homes or properties. b. Determine what companies and/or programs are available to donate or provide these resources or services. c. Develop incentive program to encourage donation. d. Monitor rehabilitation of homes/parcels.
Time Frame	January 2003
Performance Measurement	Number of rehabilitated buildings
Lead Entity and Contact Person	Lori Milano Community Inspections 828-5856
Yearly Cost (5 Year Cost)	N/A
Funding Source	Department Budget, Grants,
Comments	See Goal 10.
Status	Partially complete: Community Planning is developing Paint & Plant Program; Pilot Project under way. Additional CDBG funding approved for 2002-03.

(7) Strategic goal: Tear Down Abandoned / Unsafe Buildings.

Objective	3. Encourage Neighborhood and Civic Associations to become responsible for reporting and monitoring code violations; partner with realtor agencies.
Strategies	<ul style="list-style-type: none"> a. Establish a team consisting of City's Realtor, code officer, and neighborhood association member. b. Team to track status of area buildings and report back to community. c. Team to report neighborhood concerns of specific buildings and/or parcels to Code Department.
Time Frame	October 2003
Performance Measurement	Number of reported code violations
Lead Entity and Contact Person	Lori Milano Community Inspections 828-5856
Yearly Cost (5 Year Cost)	N/A
Funding Source	Department Budget, Grants,
Comments	See Goal 10.
Status	Scheduled for 2003

(8) Strategic goal: City Needs to Concentrate on Luring New Businesses to Area

Objective	1. Bring big box (department store, hardware store, grocery store, etc.) to area.
Strategies	a. Create a policy to encourage the identification and aggregation of parcels for large-retail land.
Time Frame	February 2003
Performance Measurement	Report on policy and monitor with collection of parcels.
Lead Entity and Contact Person	Chris Wren OCCP 762-8970 Constance Scott Economic Development 759-5977
Yearly Cost (5 Year Cost)	N/A
Funding Source	City Budget (Staff Time)
Comments	Target Area: Between Andrews Avenue and 9 th Avenue, specifically on Sunrise and Broward Boulevards.
Status	Initiated: Developing zoning ordinance to encourage big box development.

(8) Strategic goal: City Needs to Concentrate on Luring New Businesses to Area

Objective	2. Create more incentives to lure new business.
Strategies	<ul style="list-style-type: none"> a. Determine and create report of incentives to be used for new business development b. Market availability of incentives
Time Frame	February 2003
Performance Measurement	Economic impact due to access and utilization of incentives
Lead Entity and Contact Person	Eve Bazer Economic Development 828-4505
Yearly Cost (5 Year Cost)	\$5,000 <u>(\$25,000)</u>
Funding Source	City Budget
Comments	
Status	City is in the process of assigning responsibility for Economic Development activities.

(8) Strategic goal: City Needs to Concentrate on Luring New Businesses to Area

Objective	3. Provide for exemptions and design standards in building codes (ULDR) for older & non-conforming issues (except life-safety issues).
Strategies	<ul style="list-style-type: none"> a. City's urban design plan by consultant b. Review and recommend criteria for writing design standards c. Write, review and apply standards
Time Frame	February 2003
Performance Measurement	<p>Change in Code in 2003</p> <p>Design standards manual</p> <p>Number of businesses using this.</p> <p>Number of permits issued using design manual.</p>
Lead Entity and Contact Person	<p>Liz Holt Construction Services 761-5262</p> <p>Chris Wren OCCP 762-8970</p>
Yearly Cost (5 Year Cost)	<u>(30,000)</u>
Funding Source	City Budget
Comments	
Status	Initiated: Developing zoning ordinance to encourage big box development.

(8) Strategic goal: City Needs to Concentrate on Luring New Businesses to Area

Objective	4. Construction Services staff to serve as “ombudsman” to building department to assist small business through the process.
Strategies	Assist small business owners through the permitting process to expedite redevelopment efforts and the establishment of new businesses
Time Frame	February 2003
Performance Measurement	Reports and monitoring of the number of projects the position has assisted on.
Lead Entity and Contact Person	Cecelia Hollar Construction Services 761-5261
Yearly Cost (5 Year Cost)	N/A
Funding Source	City Budget (Staff Time)
Comments	
Status	Complete: Created a Building Services Manager and Services Clerk positions to assume this role.

(8) Strategic goal: City Needs to Concentrate on Luring New Businesses to Area

Objective	5. Privatize parts of the building department review process or add additional outsourcing
Strategies	Identify sections of the review process that can be contracted out.
Time Frame	February 2003
Performance Measurement	Data collection established and reports done on cost savings, permits processed; Cycle Time.
Lead Entity and Contact Person	Cecelia Hollar Construction Services 761-5261
Yearly Cost (5 Year Cost)	Funding to come from incentive or paid via permit fee.
Funding Source	City Budget
Comments	
Status	Complete: Construction Services Dept. initiated Specialty Permit program that allowed them to outsource functions; they will continue to pursue similar measures.

(8) Strategic goal: City Needs to Concentrate on Luring New Businesses to Area

Objective	6. City policy makers should re-visit and change the “30 day call-up” rule for continuance of non-conforming structures/uses.
Strategies	Assign to Pending Items List Committee (PIL)
Time Frame	February 2003
Performance Measurement	Change in code 2003
Lead Entity and Contact Person	Liz Holt Construction Services 761-5262
Yearly Cost (5 Year Cost)	N/A
Funding Source	City Budget (Staff Time)
Comments	Revision recommendations scheduled for P&Z meeting in February (2001).
Status	Initiated: the requested revisions are being processed.

(9) Strategic goal: Improve Landscaping on Main Thoroughfare, Gateway Corridors and Streets Leading into Neighborhoods.

Objective	1. Disseminate information regarding planned and approved thoroughfare landscaping redevelopment improvements
Strategies	a. Design Thoroughfare Landscaping Newsletter b. Assessment of public's opinion on roadway medians
Time Frame	June 2002
Performance Measurement	Number of newsletters sent out User Survey
Lead Entity and Contact Person	Kathy Connor Parks and Recreation 828-5869 Chaz Adams PIO 828-4748
Yearly Cost (5 Year Cost)	\$3,000 (\$15,000)
Funding Source	Department Budget
Comments	The Parks Division maintains a database rating the condition of medians as well as a projected date of improvements for each. The Task Group identified that this information should be made available to the Community so they know when to expect improvements on certain corridors.
Status	Disposition to be determined

(10) Strategic goal: Develop Methods for Home/Business Improvement and Renovation.

Objective	1. Provide alternative funding for permit fees for certain types of exterior replacements toward improvement of buildings in areas to be identified.
Strategies	a. Façade loan Funding Program through the CRA. b. Low interest building loan program c. Promote programs
Time Frame	February 2003
Performance Measurement	Number of buildings utilizing alternative funding
Lead Entity and Contact Person	Eve Bazer Economic Development 828-4505 Keith Mizell Housing 828-4530
Yearly Cost (5 Year Cost)	\$270,000 (\$1,350,000) Commercial \$1,400,000 (\$7,000,000) Residential
Funding Source	SHIP, CDBG
Comments	Currently, \$100,000 in low interest building loan program.
Status	Scheduled for 2003 Some funding available through Paint & Plant Program and Mid-Town CRA redevelopment program.

(10) Strategic goal: Develop Methods for Home/Business Improvement and Renovation.

Objective	2. Locate money for improvements
Strategies	<ul style="list-style-type: none"> a. Allocate/Employ staff to research and apply for funding full-time. b. Provide a means to educate the community on researching and applying for funding on their own.
Time Frame	February 2003
Performance Measurement	<p>Report created on recommendations to acquire monies</p> <p>Percent of people utilizing funding</p>
Lead Entity and Contact Person	<p>Eve Bazer Economic Development 828-4505</p> <p>Keith Mizell Housing 828-4530</p> <p>Small Business Development Council</p>
Yearly Cost (5 Year Cost)	<p>\$50,000 (\$250,000)</p> <p>\$25,000 (\$125,000)</p>
Funding Source	General Fund
Comments	
Status	<p>Scheduled for 2003</p> <p>Some funding available through Paint & Plant Program and Mid-Town CRA redevelopment program.</p>

(10) Strategic goal: Develop Methods for Home/Business Improvement and Renovation.

Objective	3. Develop an incentive package for home/ business improvement and renovation
Strategies	
Time Frame	February 2003
Performance Measurement	Number of people, businesses
Lead Entity and Contact Person	Terry Sharp Finance 828-5425
Yearly Cost (5 Year Cost)	N/A
Funding Source	City Budget (Staff Time)
Comments	
Status	Scheduled for 2003 Some funding available through Paint & Plant Program and Mid-Town CRA redevelopment program.

(10) Strategic goal: Develop Methods for Home/Business Improvement and Renovation.

Objective	4. Improve code compliance as it relates to home improvements
Strategies	Refer to Goals 6 and 7
Time Frame	February 2003
Performance Measurement	Number of improvements made and progress reports of code complaints
Lead Entity and Contact Person	Lori Milano Code Compliance 761-5856
Yearly Cost (5 Year Cost)	N/A
Funding Source	City Budget (Staff Time)
Comments	
Status	Scheduled for 2003

(10) Strategic goal: Develop Methods for Home/Business Improvement and Renovation.

Objective	5. Better communication and education of available means for home/business improvements.
Strategies	Public information office prepare and co-ordinate materials for distribution
Time Frame	February 2003
Performance Measurement	Number of available means for improvements being utilized by more home/business owners due to increased awareness of programs.
Lead Entity and Contact Person	Kathryn Glenewinkel Economic Development 828-1503 Margarett Hayes Housing 828-4512 Leslie Backus PIO 828-4747
Yearly Cost (5 Year Cost)	N/A
Funding Source	City Budget
Comments	
Status	Scheduled for 2003

(10) Strategic goal: Develop Methods for Home/Business Improvement and Renovation.

Objective	6. Develop strategy to create new housing that is desirable.
Strategies	Promote existing strategies (i.e., Dorsey Riverbend Housing Development Program, and Sweeting Housing)
Time Frame	February 2003
Performance Measurement	Number of attractive housing built and number of homes being bought.
Lead Entity and Contact Person	Kim Jackson, CRA 828-8952 Kevin Mizell, Housing 828-4530
Yearly Cost (5 Year Cost)	N/A
Funding Source	City Budget
Comments	CDBG funded \$350,000 for the Lauderdale Manors Housing Recovery Project and \$200,000 for a Model Home Project near Walker Elementary School. CRA is conducting programs in Sweeting and other areas.
Status	Scheduled for 2003

(10) Strategic goal: Develop Methods for Home/Business Improvement and Renovation.

Objective	7. Address incompatible land uses to improve housing using Brownfields and environmental regulations.
Strategies	a. Creation of study. b. Implement recommendations of Study
Time Frame	February 2003
Performance Measurement	Number of incompatible land uses improved and development occurring on site deemed previously non-developable.
Lead Entity and Contact Person	Chris Wren OCCP 762-8970
Yearly Cost (5 Year Cost)	N/A
Funding Source	City Budget
Comments	
Status	Scheduled for 2003

(11) Strategic goal: Make More Trees Available to Local Neighborhoods

Objective	1. Develop new tree give-away program that is more robust than the current Adopt-A-Tree Program.
Strategies	<ul style="list-style-type: none"> a. Consult with Urban Forester and Landscape Inspector about ideal tree species in Central Area b. Obtain tree canopy data from Broward County Environmental Resource Division c. Design tree give-away for private property owners d. Promote tree days twice yearly
Time Frame	May 2003
Performance Measurement	Number of trees given away
Lead Entity and Contact Person	<p>Gene Dempsey Parks and Recreation 828-5785</p> <p>Broward County Comprehensive Neighborhood Planning Division 357-6618</p> <p>Kathleen Connor Parks and Recreation 828-5869</p>
Yearly Cost (5 Year Cost)	<p>\$4,500</p> <p><u>(\$22,500)</u></p>
Funding Source	
Comments	<p>Existing programs require trees to be planted in public right-of-ways. This prevents property owners from planting in a more appropriate location.</p> <p>The objective is to encourage more tree plantings to result in a denser tree canopy.</p> <p>Fort Lauderdale is a member of the National Arbor Day Foundation, which promotes tree planting.</p>
Status	Partially Complete: Community Planning is developing Paint & Plant Program, which includes tree planting; Pilot Project under way.

(11) Strategic goal: Make More Tree Available to Local Neighborhoods

Objective	2. Design new Tree Program Brochure
Strategies	Work with Public Information to design and print new tree brochure
Time Frame	January 2002
Performance Measurement	Monitor number of trees provided to public
Lead Entity and Contact Person	Chaz Adams PIO 828-4748 Gene Dempsey Parks and Recreation 828-5785
Yearly Cost (5 Year Cost)	\$3,000 (\$15,000)
Funding Source	City Budget
Comments	Monitor with Kathy Connor 828-5869
Status	Disposition to be determined

(12) Strategic goal: Install Swales with Landscaping Where Appropriate

Objective	1. Evaluation of swales in Central Area
Strategies	a. Evaluate Swale Data in CAP area b. Present findings to CAPIT for direction
Time Frame	April 2001
Performance Measurement	Number of requests vs. survey data
Lead Entity and Contact Person	Karl Shallenberger Public Services (954) 828-7843
Yearly Cost (5 Year Cost)	N/A
Funding Source	
Comments	<p>Task Group revealed swale deterioration is often due to lack of residential parking.</p> <p>Discussions among the CLC and City staff highlighted these issues associated with swales:</p> <ul style="list-style-type: none"> • Drainage – swale as a water retention area • Parking – short- and long-term, for residents, property owners, and visitors • Sidewalks – space for pedestrians • Utilities – the location for placement of utilities • Utility repair – “putting things back the way they were” after repairs • Landscaping – appropriate plant material for swales • Landscape maintenance – responsibility for irrigation, pruning, mowing • Traffic considerations <ul style="list-style-type: none"> - Recovery zone: 6’ of clear space from edge of roadway and 6’ vertical clearance for tree canopy - Sight lines: plant material no more than 2’ in height at corners
Status	Seeking Safe Neighborhood Improvement District funding.

(12) Strategic goal: Install Swales with Landscaping Where Appropriate

Objective	2. Hire a Consultant to propose swale improvement plan
Strategies	<ul style="list-style-type: none"> a. Study the effects of parking on swales along NW 4th Street and develop a “model street” to be used as an example throughout the City. b. Study the effectiveness of the current Swale Reclamation Program and develop a “model street cross-section” to be tested in either Lauderdale Manors or Dillard Home Association. This can be used as an example throughout the City.
Time Frame	June 2003
Performance Measurement	Completed Study
Lead Entity and Contact Person	Peter Sheridan Engineering 828-5086
Yearly Cost (5 Year Cost)	<u>\$50,000</u> -one time cost Implementation costs T.B.D.
Funding Source	CDBG; TIF
Comments	<p>Study will look to create “model swales”.</p> <p>4th Street, near Walker Park, was one specific location targeted in the CAP workshops as having a specific need.</p> <p>Use the Flagler Heights Model.</p> <p>Recommendations could include anything from code changes to a Capital Improvement Project.</p> <p>NOTE: CDBG funded \$380,000 for a swale improvement project for Lauderdale Manors</p>
Status	Seeking Safe Neighborhood Improvement District funding.

(13) Strategic goal: Install Speed Humps (Traffic Calming Measures)

Objective	1. Establish a speed hump/traffic-calming fund available to the Central Area.
Strategies	<ul style="list-style-type: none"> a. Revise Speed Hump criteria for the Central Area b. Establish an application process c. Accept applications d. Consider other traffic calming alternatives e. Disbursement of funds
Time Frame	December 2001
Performance Measurement	<p>Number of neighborhood applications.</p> <p>User satisfaction surveys.</p>
Lead Entity and Contact Person	Peter Partington Public Services Department. 828-5761
Yearly Cost (5 Year Cost)	<p>Construction: \$50,000 (\$200,000)</p> <p>Administration: \$20,000 (\$80,000)</p> <p>4 year program</p>
Funding Source	Speed Hump Fund, Bonds, Grants, CDBG, NCIP
Comments	
Status	Seeking Safe Neighborhood Improvement District funding.

The City currently has \$20,000 annually for traffic calming projects. The list of tools includes flat-top speed tables (to maintain 25 mph speeds), TRRL speed humps (to maintain speeds below 15 mph speeds), medians, bulb-outs, and rumble strips combined with neck-downs that narrow the roadway and encourage motorists to slow as they drive through neighborhoods.

The City has established procedures for the installation of traffic calming devices. Any street with average daily traffic counts of over 6000 vehicles is not eligible for traffic calming. The average speed of the 85th percentile of auto traffic must be more than 10 mph over the posted speed limit for the City will install traffic calming devices. If average daily traffic counts approach but do not meet this standard on a particular street, the surrounding neighborhood can apply for alternative funding such as the NCIP program. (In one neighborhood, a wealthy benefactor paid for all the traffic calming improvements.)

(13) Strategic goal: Install Speed Humps (Traffic Calming Measures)

Objective	2. Consult with the County to install a traffic light at the entrance of Regal Trace.
Strategies	<ul style="list-style-type: none"> a. Meet with the County b. Warrant Study c. MPO Funding List d. MPO Funding e. Police enforcement
Time Frame	October 2005
Performance Measurement	Installation of traffic light
Lead Entity and Contact Person	Peter Partington Public Services Department. 828-5761
Yearly Cost (5 Year Cost)	TBD
Funding Source	MPO
Comments	
Status/	Eliminated: County rejected the request

(13) Strategic goal: Install Speed Humps (Traffic Calming Measures)

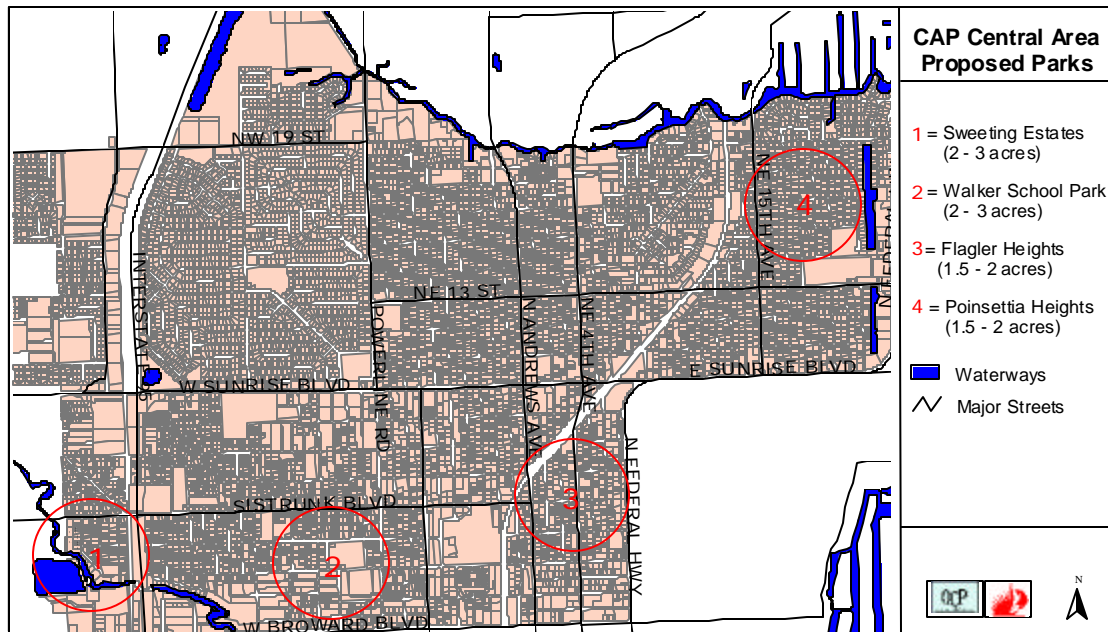
Objective	3. Address speeding around the following schools: North Fork Elementary, Walker Elementary, Thurgood Marshall Elementary, and Dillard Elementary
Strategies	a. Meet with School Board b. Installation of traffic calming measures
Time Frame	October 2002
Performance Measurement	Percent decrease in traffic incidents around schools
Lead Entity and Contact Person	Peter Partington Public Services Department. 828-5761
Yearly Cost (5 Year Cost)	TBD
Funding Source	Broward County and the School Board
Comments	
Status	Seeking Safe Neighborhood Improvement District funding to address neighborhood traffic calming needs.

North Fork Elementary 101 NW 15th Avenue
 Walker Elementary 1001 NW 4th Street
 Thurgood Marshall Elementary 800 NW 13th Street
 Dillard Elementary 2330 NW 12th Court

The City installs traffic calming devices only on residential streets. Some of the streets near these schools are not residential streets and do not meet the City criteria for traffic calming devices. On major streets, enforcement is the key to address speeding near the schools.

(14) Strategic goal: Create More Local Neighborhood Parks

Objective	1. Create 4 new parks
Strategies	<ul style="list-style-type: none"> a. Park Staff selection of new parks sites totaling approximately 8-10 acres <ul style="list-style-type: none"> - Walker Park/School Area - Sweeting Area - Poinsettia Heights Area - Flagler Heights Area b. Purchase of property for parks c. Design workshops with surrounding neighborhoods d. Park design and construction bidding
Time Frame	January 2006
Performance Measurement	Survey of new park usage
Lead Entity and Contact Person	<p>Kathy Connor Parks and Recreation 828-5869</p> <p>Victor Volpi City Real Estate Officer 828-5056</p>
Yearly Cost (5 Year Cost)	<p>Land Acquisition (based on 2 acre sites):</p> <ul style="list-style-type: none"> - \$ 174,240 Walker Park/School Area - \$ 435,600 Sweeting Area - \$ 609,840 Poinsettia Heights Area - \$2,178,000 Flagler Heights Area <p>Total = <u>\$3,397,680</u></p> <p>Construction and Engineering Costs: \$500,000 per park. Total = <u>\$2,000,000</u> (one time cost)</p> <p>Maintenance: \$25,000 per park / Total = \$100,000 (<u>\$500,000</u>)</p>
Funding Source	Grants, Bonds, Department Budget
Comments	<p>These land acquisition costs are based upon average current market values of vacant properties within the listed areas.</p> <p>Broward County has recently passed a \$400 million dollar park bond referendum. City staff will be exploring the possibility of applying for some of this money toward park development specifically in the Central Area.</p>
Status	Seeking Safe Neighborhood Improvement District funding.



City staff has investigated the availability of land in the four targeted areas and opportunities for land assemblage. The analysis led to the recommendation that the City pursue land acquisition as listed below:

- Walker Park/School area: 2 - 3 acres
- Sweeting area: 2 - 3 acres
- Poinsettia Heights area: 1.5 - 2 acres
- Flagler Heights area: 1.5 - 2 acres

The estimated construction and engineering costs for each park is \$500,000. This amount covers design, construction and amenities. The Parks Department will conduct community surveys, workshops and public meetings to determine city-wide needs and local wants for the design of each park. Typical elements of a neighborhood park include:

- playground equipment
- a small fitness trail
- picnic tables
- open play areas
- security lighting

Generally, there are not many grant funding sources for the development of parks, and those that are available are usually very limited. With the City's 100th anniversary coming up, many funds are already committed to other projects. The City could apply for Florida Communities Trust for land acquisition costs, for the next year. However, this statewide process is very competitive, and neighborhood parks usually do not score very well. Another option would be to utilize CDBG funds, through the pursuit of a special exception case to the Board for park development funds to match the SNID contribution.

(15) Strategic goal: More Creole City Services Especially in Code Enforcement Department and Juvenile Police Department Employees

Objective	1. Establish and expand police volunteer program.
Strategies	<ul style="list-style-type: none"> a. Analyze existing Police volunteer program and expand Citywide, in all departments, for various qualifications. b. Create incentives for City volunteers (i.e. child care, possible job advancement). c. Create publicity campaign to encourage volunteering from Haitian Community. d. Recruit and “hire” potential volunteers from the Haitian Community. e. Form liaison with Haitian Volunteers, City employees and Community at large. f. Transition volunteers to part-time temporary, or full-time permanent employees.
Time Frame	July 2007
Performance Measurement	<p>Number of volunteers</p> <p>Minimum 50% of volunteers to become employed by City of Fort Lauderdale.</p>
Lead Entity and Contact Person	<p>Major Chuck Drago Community Policing 761-5479</p> <p>Alyce V. Zahniser Diversity Management 762-4933</p>
Yearly Cost (5 Year Cost)	<p>Publicity consultant: \$20,000</p> <p>(\$100,000)</p>
Funding Source	Department Budget, Grants, Front Porch Initiative
Comments	The Task Group believes that by promoting volunteer opportunities for the Haitian Community throughout all City departments, communication and trust between the two entities will increase and ultimately, more Haitian community members will be employed by the City of Fort Lauderdale.
Status	Partially complete: Citizens on Patrol program has been expanded to 100 participants; most Creole speaking; radio spots used to continue expansion of the volunteer program

(15) Strategic goal: More Creole City Services Especially in Code Enforcement Department and Juvenile Police Department Employees

Objective	2. Develop educational training programs about the Haitian community and culture.
Strategies	<ul style="list-style-type: none"> a. Determine which City employees should require mandatory educational training. a. Work with Diversity Management Office, Cultural Community Leaders, and Haitian Relations Specialists to develop training program. b. Begin mandatory classes. c. Survey Haitian Community and City employees to determine effectiveness of program, if any.
Time Frame	April 2002
Performance Measurement	<p>Number of educational training classes</p> <p>Number of City employees taking class</p>
Lead Entity and Contact Person	<p>Major Chuck Drago Community Policing 828-5479</p> <p>Yolanda Cowart Diversity Management 762-5649</p>
Yearly Cost (5 Year Cost)	<p>Program cost through EEO/Diversity: \$2,000</p> <p>(\$10,000)</p>
Funding Source	Department Budget, Grants, Front Porch Initiative
Comments	
Status	Partially complete: currently in process of retaining instructors to teach program; part of a larger awarded grant program to train Haitian community.

(15) Strategic goal: More Creole City Services Especially in Code Enforcement Department and Juvenile Police Department Employees

Objective	3. Create informative “welcome packages” to be distributed to the immigrant Haitian community.
Strategies	<ul style="list-style-type: none"> a. Research existing distributed welcome packages (i.e. US Armed Forces, local neighborhood association newsletter, post office notice). b. Work with members of Haitian Community to determine what type of materials to include and their format. c. Work with INS to develop list of immigrant families or households that may benefit from City welcome package. d. Begin distribution. e. Survey recipients to determine effectiveness of welcome packages.
Time Frame	May 2002
Performance Measurement	Number of homes receiving welcome packages
Lead Entity and Contact Person	Yolanda Cowart, Diversity Management 762-5649
Yearly Cost (5 Year Cost)	4,000 packages per year at \$10 each = \$40,000 (\$200,000)
Funding Source	Department Budget, Grants, Front Porch Initiative
Comments	
Status	Partially complete: packets being created

(16) Strategic goal: Haitian/Jamaican Cultural Center City/County Sponsored.

Objective	1. Create a One Stop Program with elements of Parks & Recreation, Social Services, businesses, community rooms, job training, limited City services.
Strategies	<ul style="list-style-type: none"> a. Assess best method of delivery. b. Identification of best location. c. Provide programs.
Time Frame	February 2002
Performance Measurement	Number of attendees
Lead Entity and Contact Person	Pete Witschen City Manager's Office 828-5019
Yearly Cost (5 Year Cost)	<u>\$500,000</u>
Funding Source	Grants, Corporate, and Private donations
Comments	CDBG funded \$450,000 for the Lauderdale Manors Recreation Center
Status	Seeking Safe Neighborhood Improvement District funding

(16) Strategic goal: Haitian/Jamaican Cultural Center City/County Sponsored.

Objective	2. Location of center should be within walking distance of the targeted population.
Strategies	Determine strategy & recommendations to locate the target population.
Time Frame	February 2002
Performance Measurement	User Survey
Lead Entity and Contact Person	Pete Witschen City Manager's Office 828-5019
Yearly Cost (5 Year Cost)	Study and report <u>\$15,000</u>
Funding Source	City Budget
Comments	
Status	Seeking Safe Neighborhood Improvement District funding

(17) Strategic goal: Encourage More High Density Housing in the Existing Regional Activity Center- City Center (RAC-CC) & Regional Activity Center- Urban Village (RAC-UV) Zoning Designations (Flagler Heights Area).

Objective	1. Design/Adopt infrastructure plan for the redevelopment area- those lands within the RAC-CC and RAC-UV zoning.
Strategies	Infrastructure plan adopted within 6 months and project plans applying for permits.
Time Frame	February 2002
Performance Measurement	Plan Written
Lead Entity and Contact Person	Kim Jackson CRA 828-8952
Yearly Cost (5 Year Cost)	Self-funding if the policy is adopted.
Funding Source	Community Redevelopment Agency; Taxes
Comments	
Status	Under development in conjunction with Downtown Consolidated Master Plan and Phase I – Downtown Urban Design Plan.

(17) Strategic goal: Encourage More High Density Housing in the Existing Regional Activity Center- City Center (RAC-CC) & Regional Activity Center- Urban Village (RAC-UV) Zoning Designations (Flagler Heights Area).

Objective	2. Construct infrastructure based on plan
Strategies	City Commission to adopt infrastructure plan to update obsolete infrastructure to allow for development.
Time Frame	Various completion dates dependent on types of infrastructure improvements.
Performance Measurement	Number of infrastructure recommendations implemented
Lead Entity and Contact Person	Kim Jackson CRA 828-8952
Yearly Cost (5 Year Cost)	\$7.78 million
Funding Source	Community Redevelopment Agency; Taxes
Comments	
Status	Seeking Safe Neighborhood Improvement District funding

The Community Redevelopment Agency (CRA) is working toward the construction of mixed-use projects/infrastructure for Flagler Heights as well as creating new commercial uses for Midtown. The implementation of CAP Central Area economic development goals is best accomplished in concert with CRA initiatives. The SNID would increase the funding for infrastructure improvements, accelerating the redevelopment process in Flagler Heights.

(17) Strategic goal: Encourage More High Density Housing in the Existing Regional Activity Center- City Center (RAC-CC) & Regional Activity Center- Urban Village (RAC-UV) Zoning Designations (Flagler Heights Area).

Objective	3. Use C.R.A. to pass through the Tax Increment Financing in the form of project specific tax abatement.
Strategies	a. Determine strategy & recommendations to implement TIF. b. Implement TIF and report results.
Time Frame	Various completion dates dependent on types of infrastructure improvement.
Performance Measurement	Number of projects started via TIF
Lead Entity and Contact Person	Kim Jackson CRA 828-8952
Yearly Cost (5 Year Cost)	Self-funding if the policy is adopted. Funding identified through the CRA taxes provided from within the district.
Funding Source	Community Redevelopment Agency; Taxes
Comments	
Status	Seeking Safe Neighborhood Improvement District funding to supplement CRA funds.

PROPOSED SAFE NEIGHBORHOOD IMPROVEMENT DISTRICT(SNID) FUNDING
OF COMMUNITY-REQUESTED IMPROVEMENTS IN THE CAP CENTRAL AREA

Proposed Improvements	Capital Cost	Operating Cost
1. Reduce Criminal Activity Hire 9 new Police Officers and 4 new Resource Officers		\$785,000 Police Officers \$585,000 Resource Officers \$200,000
2. Beautify Streets and Areas Where People Travel Streetscape on 7 corridors.	\$4,912,834	\$ 0 Property owners responsible for maintenance of swales
3. Beautify Homes and Businesses Neighborhoods Paint & Plant Program	\$ 250,000 per year	\$100,000 Annual costs for 2 staff people
4. Improve Drainage with Swales Universal Swale Standards		\$120,000 Annual costs for 2 staff: a civil engineer and a landscape architect
5. Provide Traffic Calming to Slow Speeding Cars in Neighborhoods Funding for neighborhood-specific improvements	\$ 720,000 \$60,000 per Neighborhood Association	\$ 30,000 Annual costs for 1 staff person
6. Create Parks in Neighborhoods Land acquisition, design and construction of 4 parks	\$7,098,000	\$100,000 Annual costs of \$25,000 per park for maintenance
7. Provide a Multi-Purpose Community Center Multi-purpose center	\$1,500,000	
8. Promote Economic Development: Infrastructure for high-density housing in Flagler Heights	\$3,710,000	
TOTAL	\$18,190,834	\$1,135,000